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## LESSON 5

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### JOINT PLANNING

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#### Introduction

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<b>Purpose</b>	This lesson provides an overview of joint operations planning--from the joint operations planning responsibilities of the combatant commanders with respect to the services to the Chairman of the Joint Chiefs of Staff (CJCS).
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<b>Importance of the Study</b>	Although every echelon of the command chain is involved in the planning process, each echelon has specific responsibilities and functions. This lesson builds upon specific <i>strategic</i> aspects of joint planning, including its framework, principles, and major relationships.
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<b>Relationship to Other Lesson</b>	Review of lessons 5 and 6 dealing with the <i>Unified Action Armed Forces</i> (UNAAF) and the Joint Strategic Planning System (JSPS) from <i>Strategic Level of War</i> (8802) will be helpful and will remind you that joint planning is both <i>strategic</i> and <i>operational</i> in scope.
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In lessons 6 and 7 of this course, you will study the deliberate and crisis-action planning processes in more detail. In fact, joint operations planning continues as a recurring theme throughout the remainder of this course.

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## Introduction, Continued

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### **Framework for Military Planning**

After completing this lesson, you will understand the foundation and framework for joint planning and, more specifically, for joint operations planning. That foundation is built upon two main points:

Joint operations planning is conducted throughout the chain-of-command that extends from the National Command Authorities (NCA) to the combatant commanders.

- The Goldwater-Nichols Department of Defense Reorganization Act of 1986 established responsibility under the Chairman, Joint Chiefs of Staff (CJCS), for the following:
- Coordinating policies, procedures, and practices for military planning
- Contingency planning

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### **Study Time**

This lesson, including the issues for consideration, will require about 2.5 hours of study.

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## Educational Objectives

<b>Joint Doctrine</b>	Understand current joint doctrine including the key concepts and use of the Joint Strategic Capabilities Plan (JSCP). [JPME Area 2a]
<b>Five Planning Activities</b>	Identify and discuss the five planning activities involved in joint operations planning.
<b>Planning for Operational Employment</b>	Develop the ability to plan for employment of joint forces at the operational level of war, including the use of the Joint Planning and Execution Community (JPEC). [JPME Area 3a]
<b>Relationship Between Objectives and Means</b>	Through the framework provided by joint planning processes, explain the relationship between national objectives and means available. [JPME Area 4a]
<b>Defense Planning System</b>	Explain how the defense planning systems affect joint operational planning. [JPME Area 4c]
<b>Integration</b>	Comprehend how joint and service systems are integrated at the operational level of war. [JPME Area 5c]
<b>JPME Areas/ Objectives/Hours (accounting data)</b>	2/a/.25 3/a/.25 4/a/.25 4/c/.25 5/c/.5

## Required Readings

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### *Joint Pub Readings*

- Joint Pub 5-0, *Doctrine for Planning Joint Operations* (1995). Chapter I: review sections A and B; read sections C through E. Chapter II: review pp. II-1 through II-17; read pp. II-21 through II-23. Find this reading in the *Joint Pub Readings* Vol. III (8800), pp. 973 to 1015. Chapter I provides an overview of the principles and concepts of joint operation planning. Chapter II discusses strategic systems and processes that provide the framework for planning joint operations.
  - Joint Pub 5-03.1, *Joint Operation Planning and Execution System (Planning, Policies and Procedures)* (1993). Read Vol. I, chapters I and II. Find this reading in the *Joint Pub Readings* Vol. III (8800), pp. 1065 to 1080. Chapter I provides an overview of the Joint Operation Planning and Execution System (JOPES). Chapter II provides information on national-level systems, national security policy, and military strategy affecting the joint planning process.
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## Issues For Consideration

<b>Planning</b>	Compare and contrast force planning and joint operations planning.
<b>Objectives of Planning Activities</b>	Name and explain the objective of each of the five planning activities required for joint operations planning.
<b>Types of Planning</b>	Explain the types of planning that occur in the joint planning process and the types of plans and orders that result from this planning.
<b>Categories of Forces and Resources</b>	<p>Compare and contrast the following categories used to classify forces and resources for planning and conducting joint operations:</p> <ul style="list-style-type: none"><li>• Assigned</li><li>• Apportioned</li><li>• Allocated</li></ul>
<b>Planning and Supporting Systems</b>	Summarize the purpose, relationships, and effects of the four defense planning and supporting systems of joint operations planning.
<b>JPEC</b>	Explain the purpose and function of the Joint Planning and Execution Community (JPEC).
<b>JSCP</b>	Explain the development process and purpose of the Joint Strategic Capabilities Plan (JSCP).
<b>Planning Concepts</b>	Describe the key planning concepts that enhance joint operations planning.